

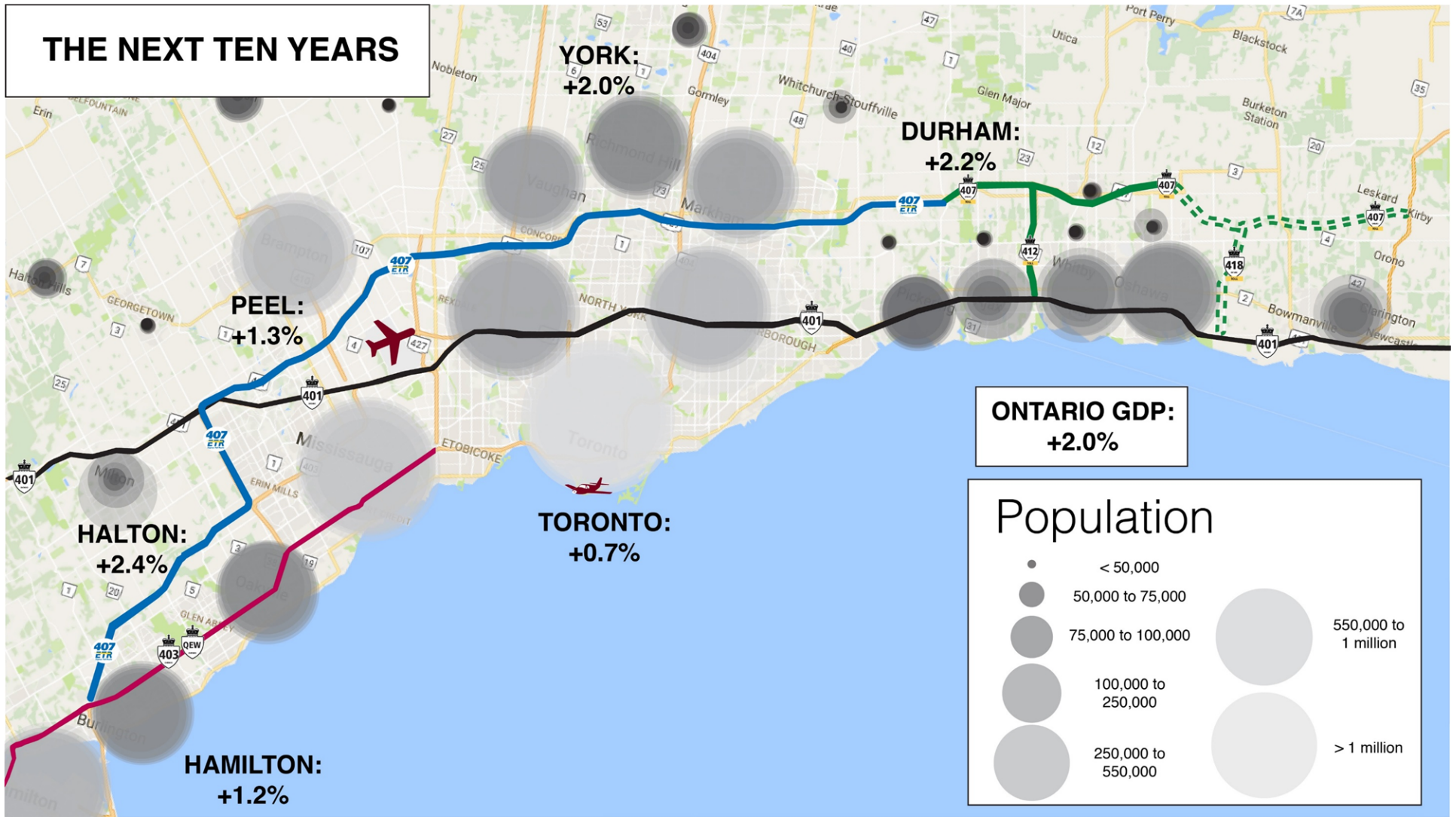
SNC-Lavalin Group Inc. Analyst and Investor Day

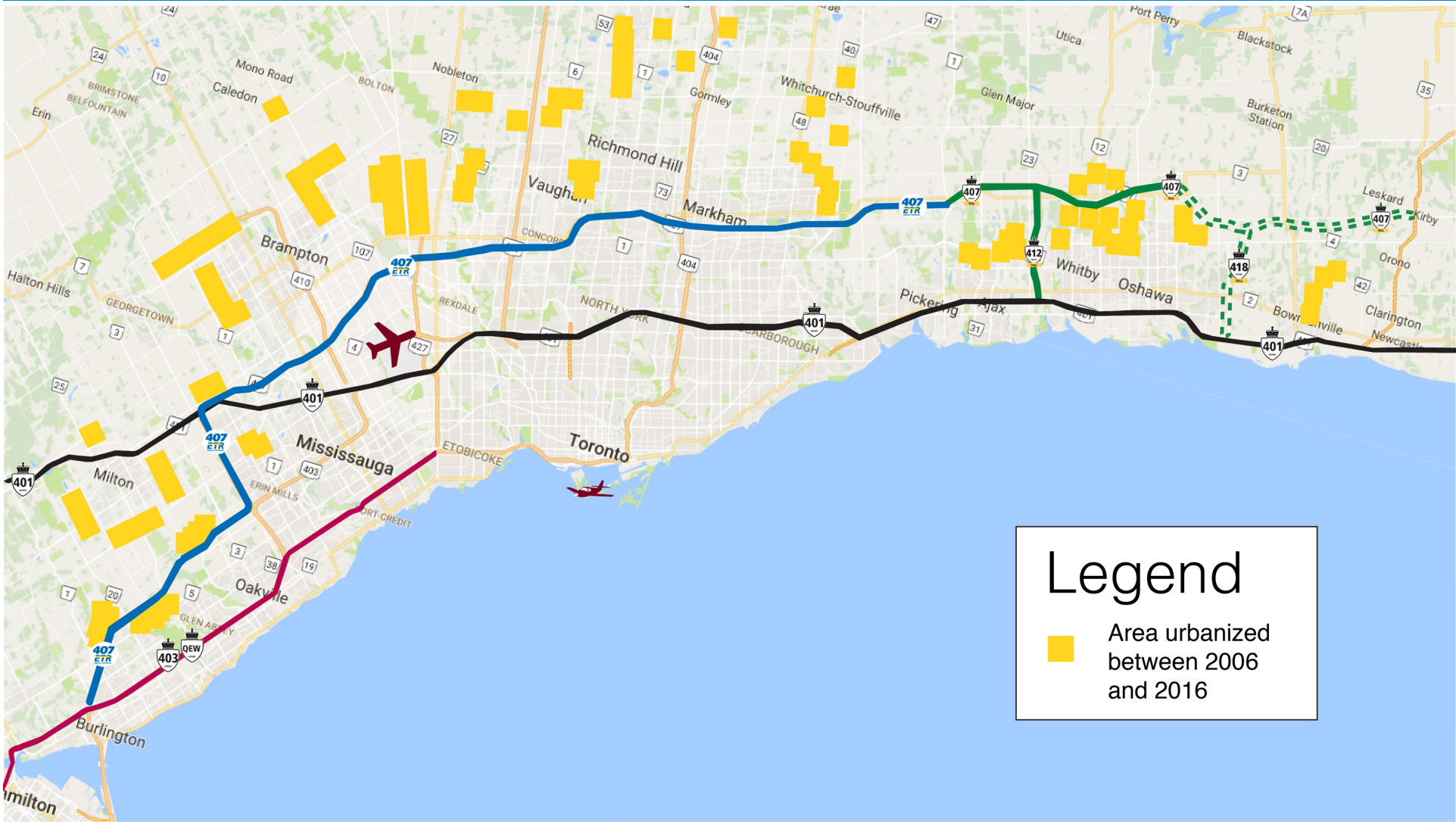
September 12, 2017

The background of the slide features a stylized graphic of a road with a white dashed center line and a solid yellow center line. Two light blue horizontal bars cross the road. The logo for 407 ETR is located in the bottom right corner.

407 ETR
Express Toll Route
FAST. SAFE. RELIABLE.

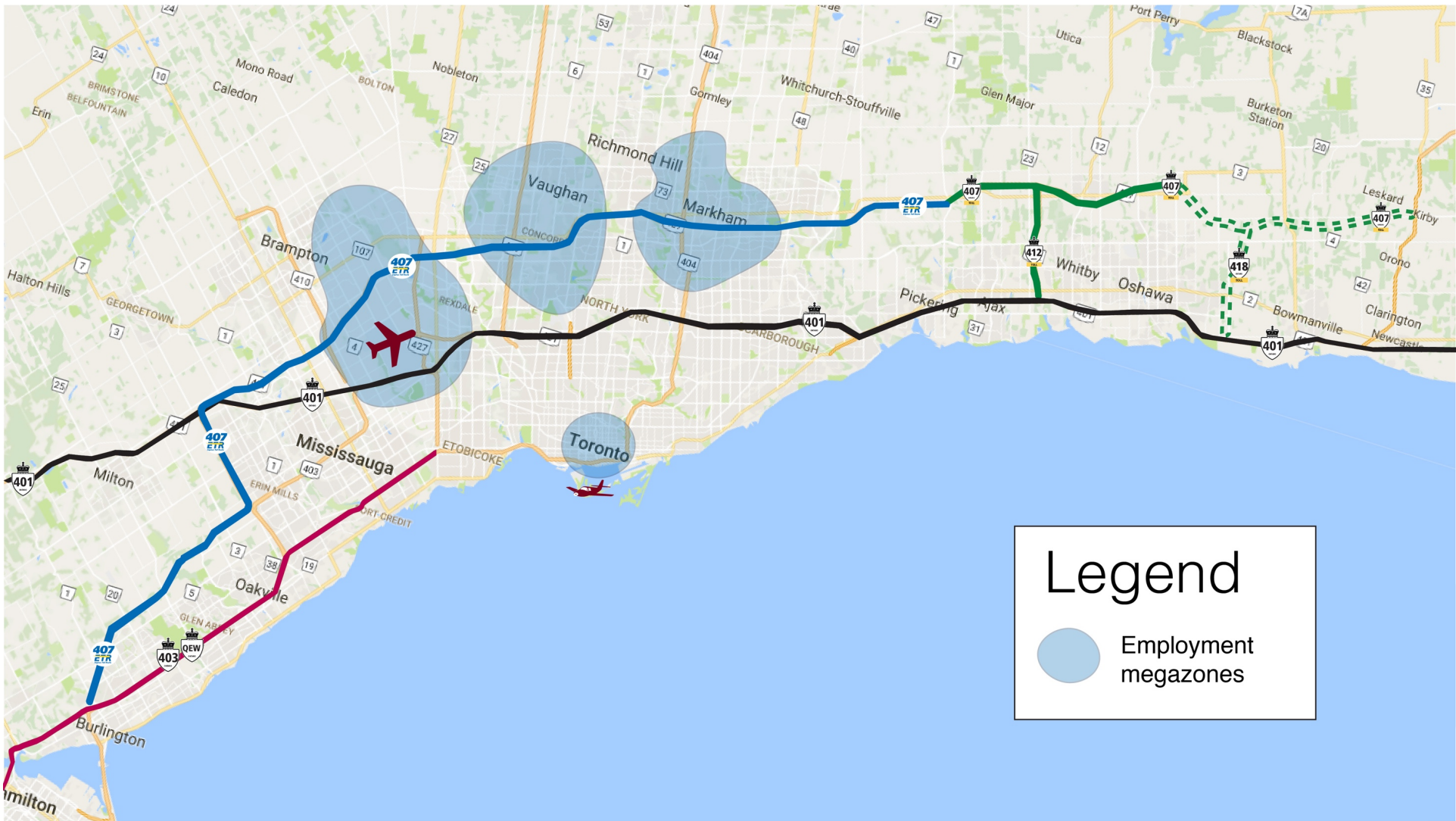
THE NEXT TEN YEARS





Legend

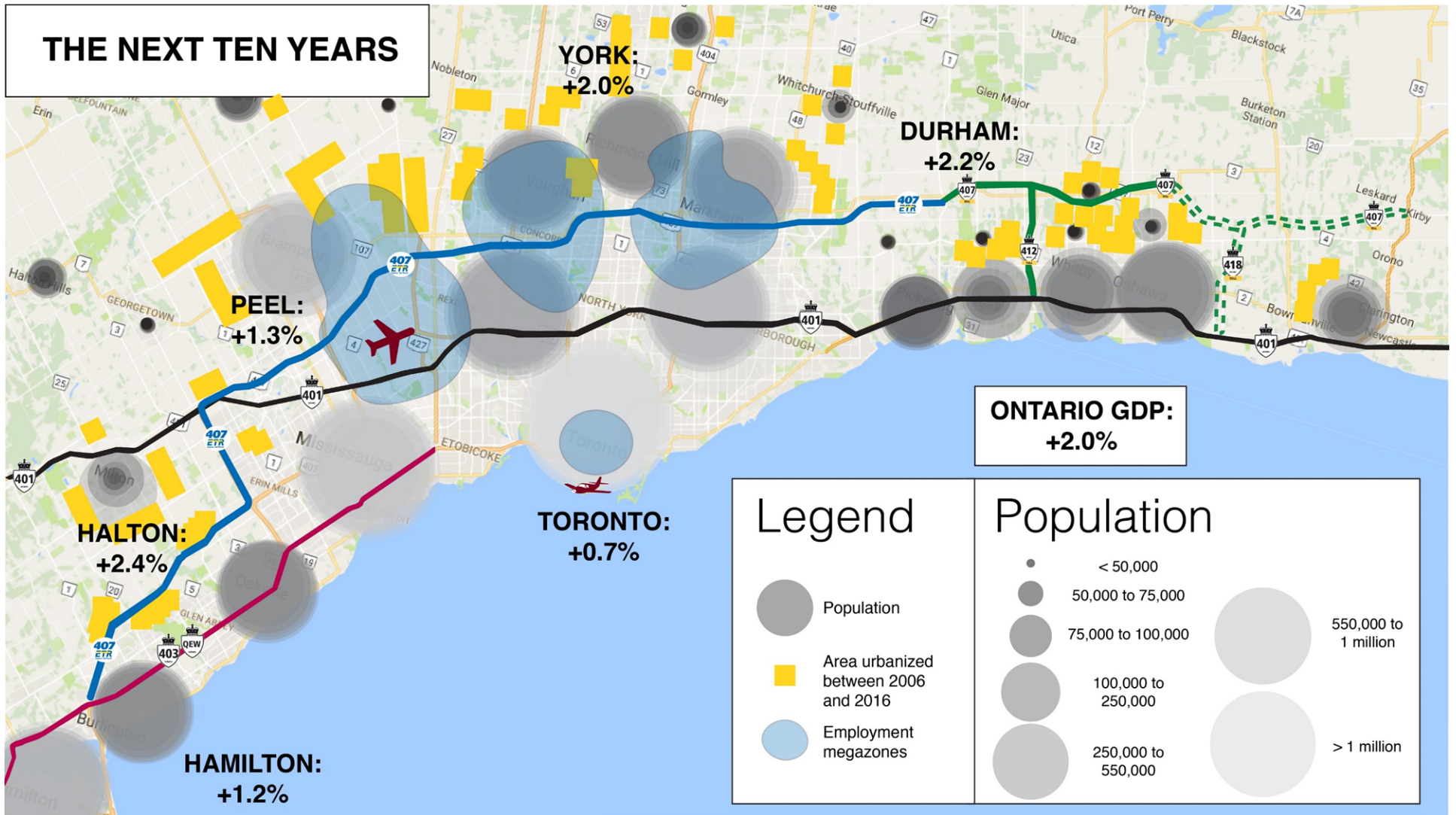
-  Area urbanized between 2006 and 2016



Legend

- Employment megazones

THE NEXT TEN YEARS



Outlook and Considerations

GTA Population

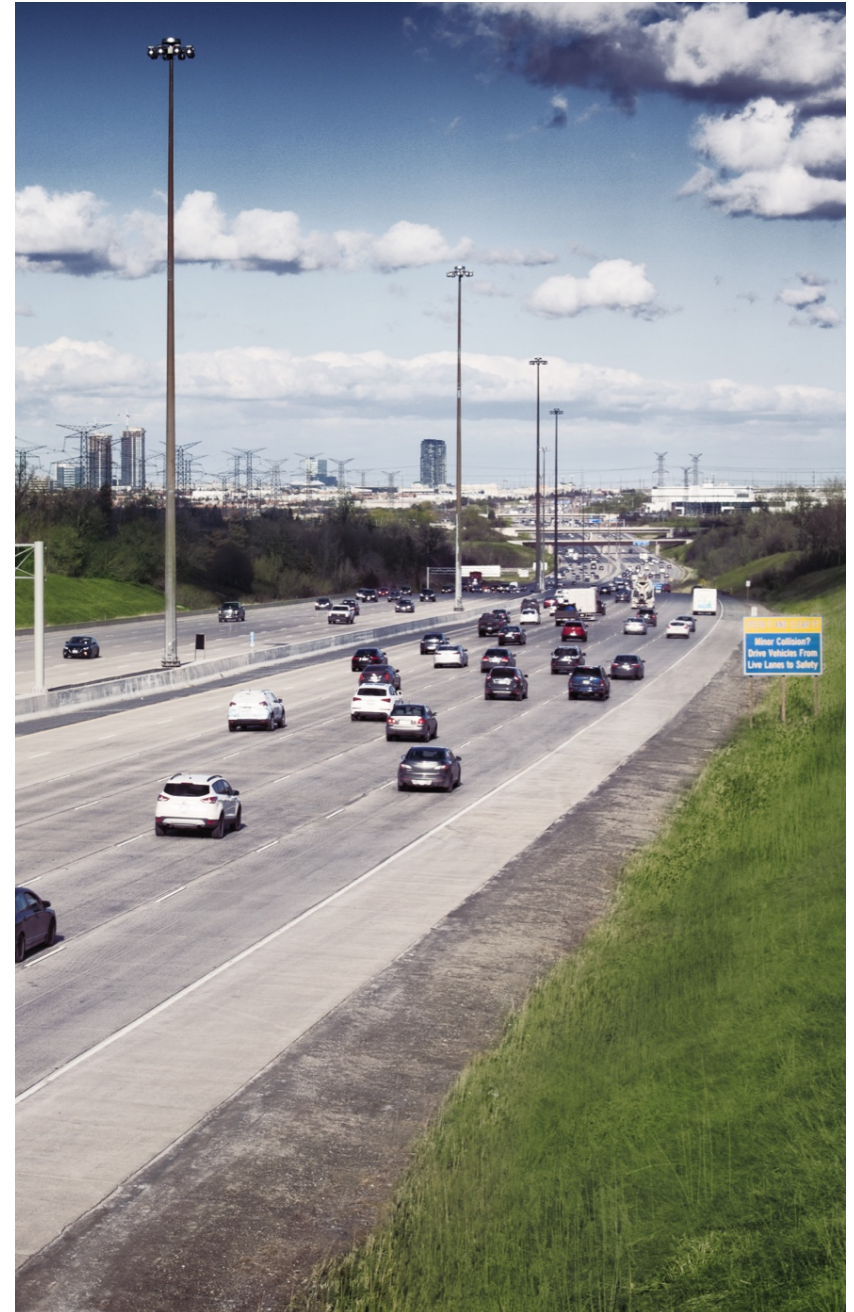
+1.0 million people by 2026

Operational Advantages

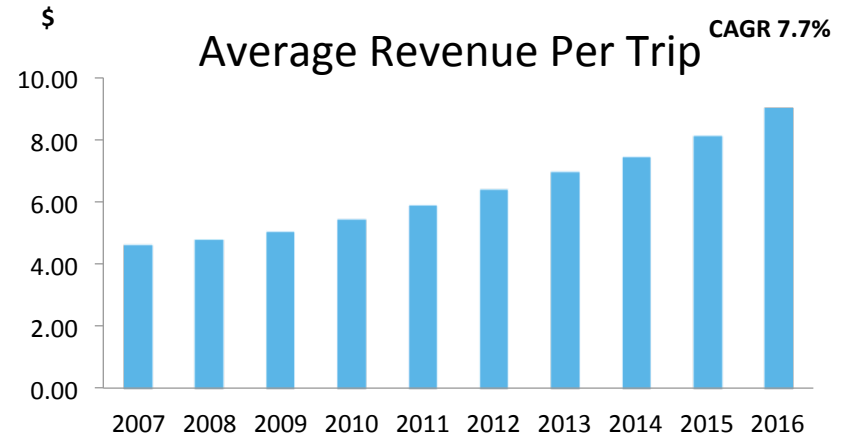
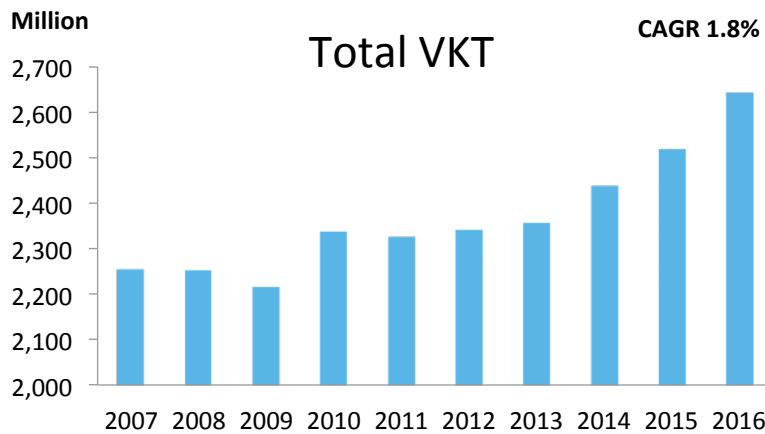
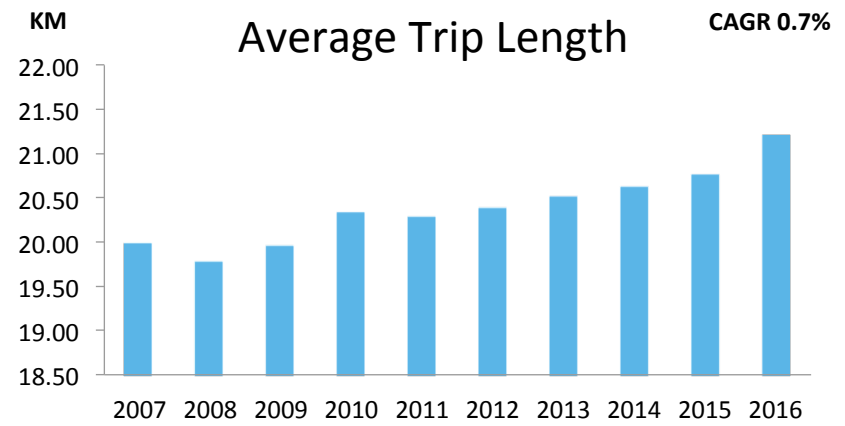
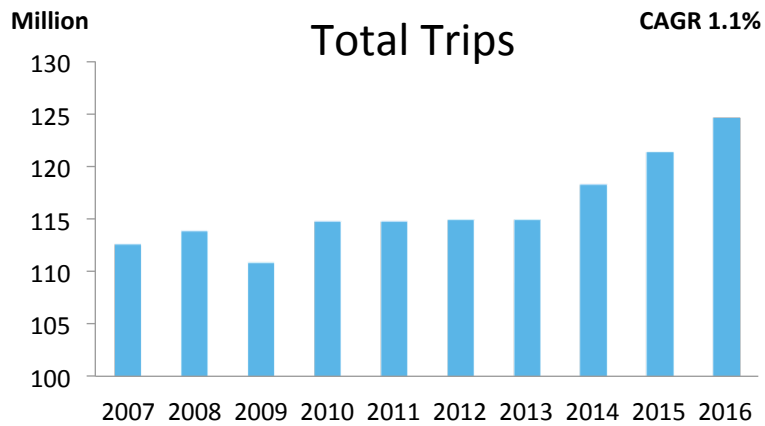
Highway 407 East extension
Speed advantage: 4x
20% more lane capacity

Lease Considerations

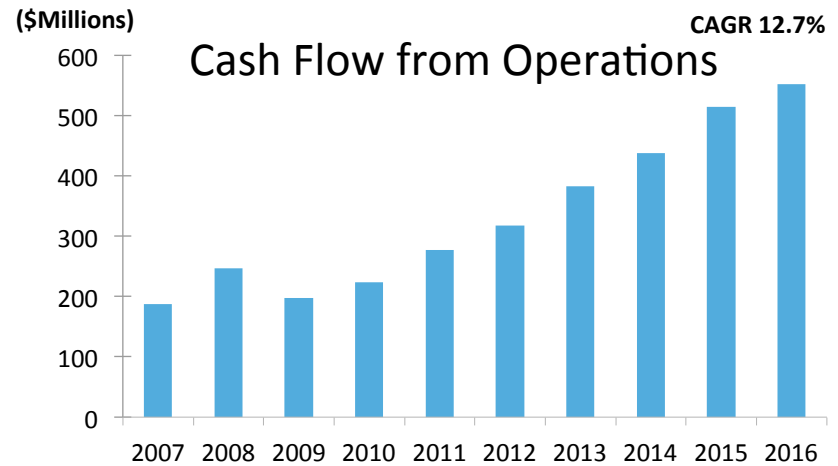
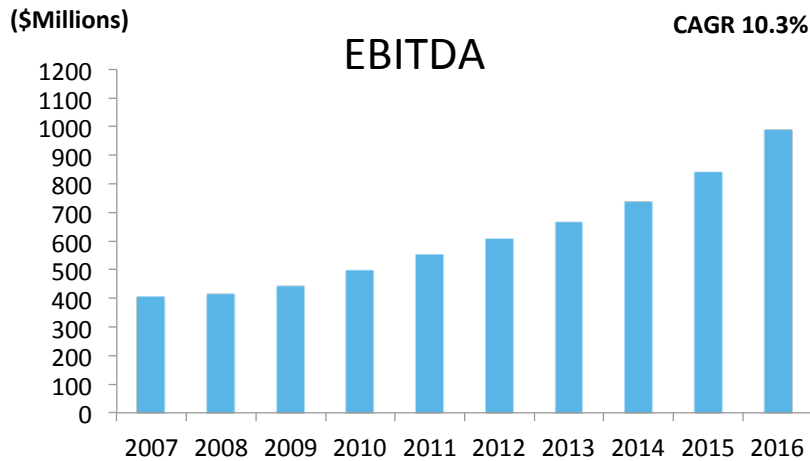
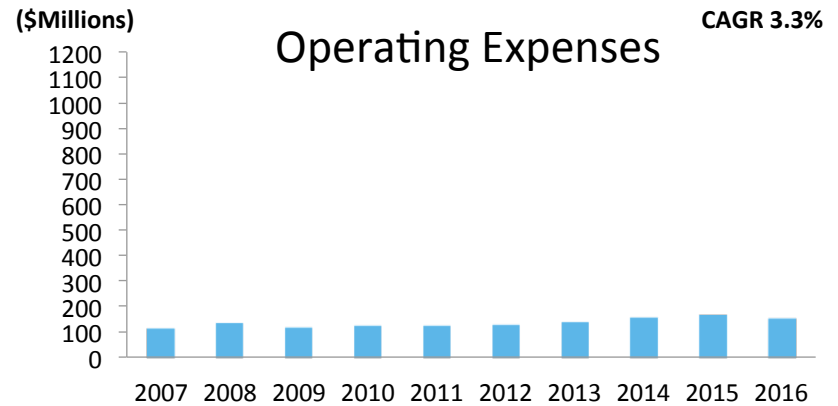
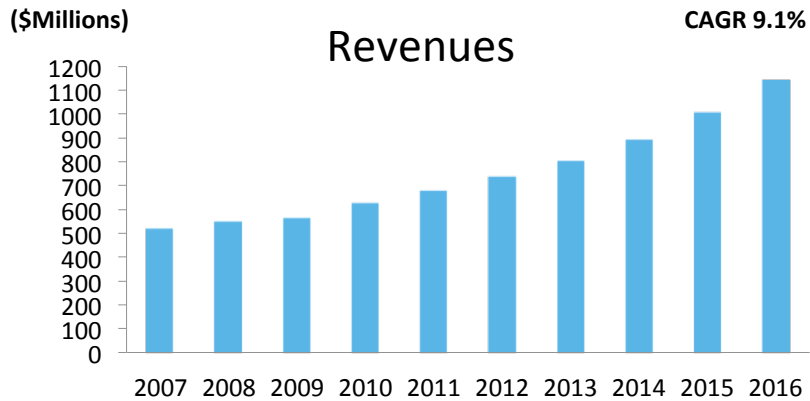
Flexibility to set tolls
81 years remaining



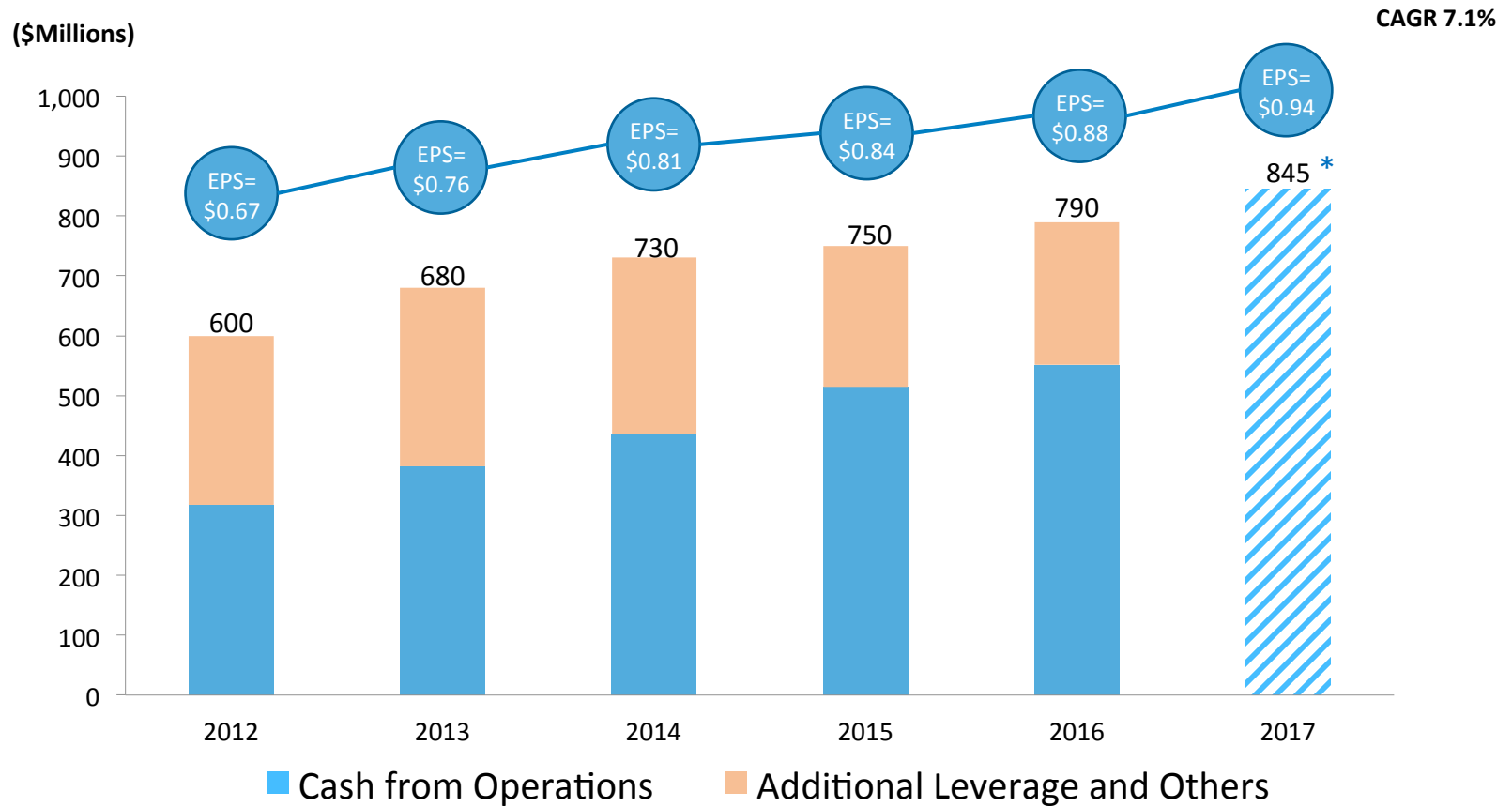
Traffic Performance



Financial Performance



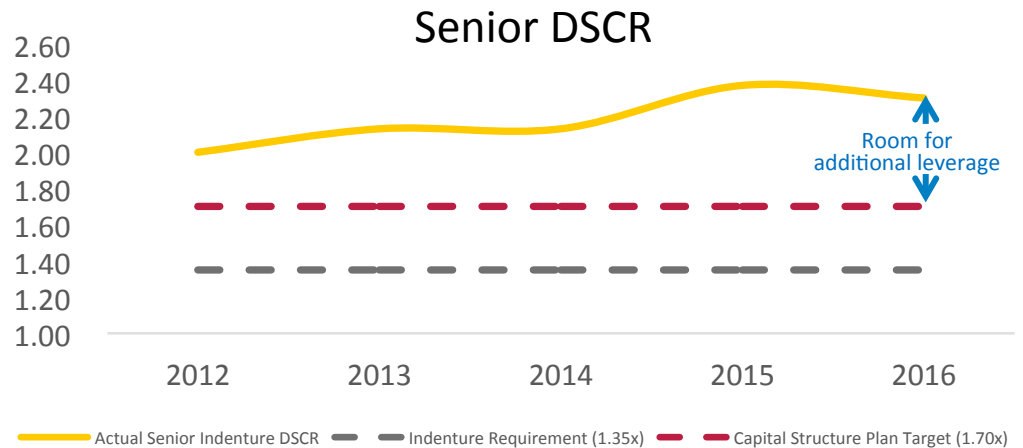
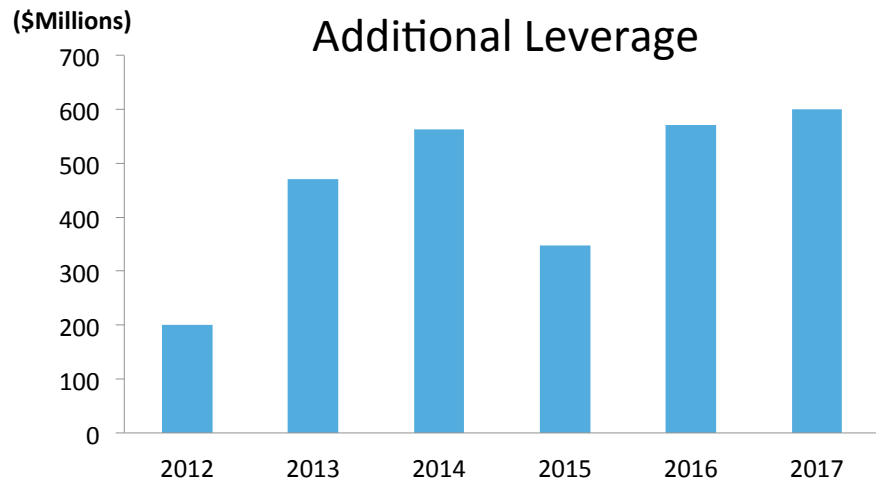
Dividend Payments and EPS Contribution



* Assumes October 2017 dividend payment of \$215 million (same as July 2017)

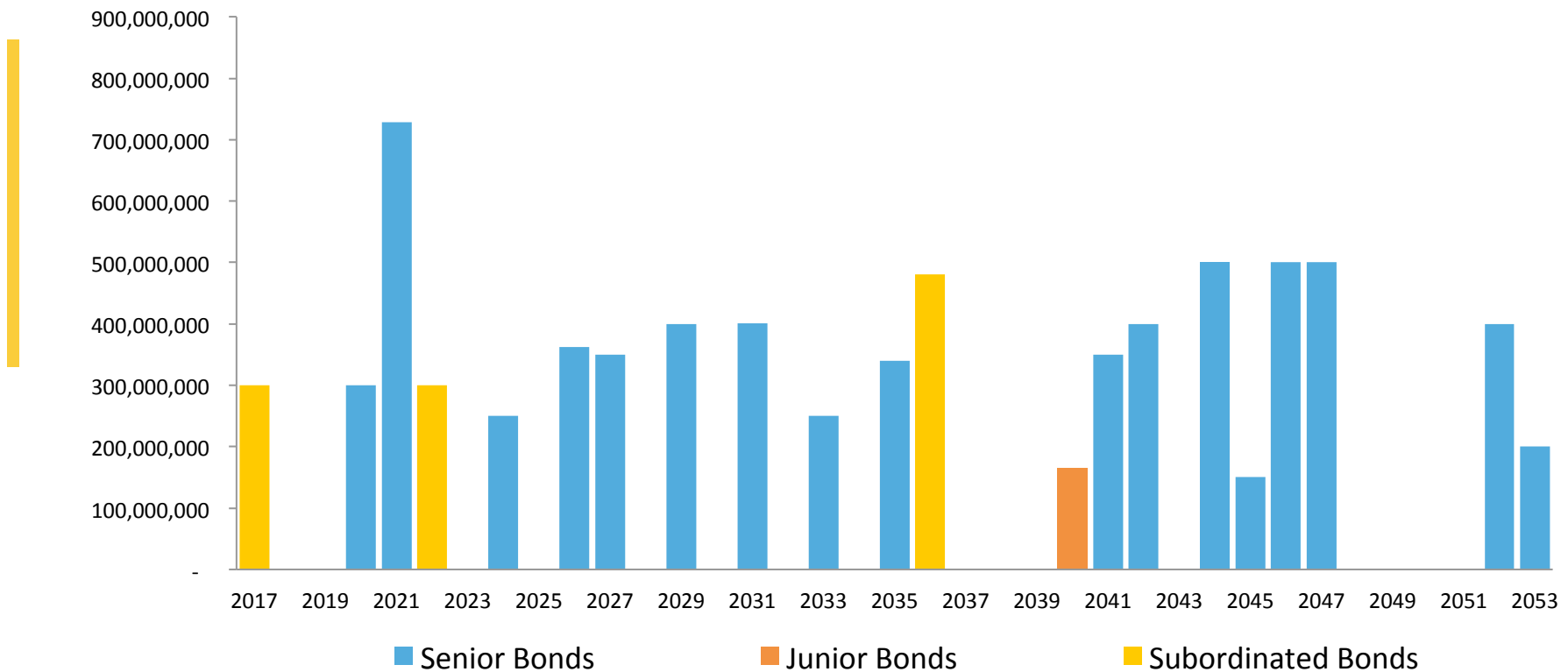
Capital Structure Plan

- Continue to increase the leverage of the highway asset
- Reward shareholders and slow down deleveraging (due to increasing EBITDA)
 - Gradual additional leverage
 - Performance based
- Maintain existing credit ratings: S&P (A), DBRS (A)
- Debt Service Coverage Ratios:
 - Target senior indenture DSCR: 1.70x; indenture requirement: 1.35x
 - Target senior and junior cash DSCR: 2.00x



Bond Maturity Profile

No more than **20%** total debt maturing during any 24-month period



The Asset Continues to Grow

Revenues increase
(population and
toll rate increase > CPI)

Stable operating costs

Currently underleveraged

Low interest rate

Increasing dividends to
shareholders

